PROPOSAL WRITING GUIDELINE

The TEVET Fund unit have developed these guidelines for training providers and employers seeking to access employer based in-service training funds through the TEVET Fund. The guidelines are in an effort to help enhance the quality of proposals submitted for TEVET financing. Institutions should ensure that they highlight and cover all the sub-headings outlined below. It is our hope that these guidelines will aid institutions and increase the success rate to 100% as we thrive to increase access and equity for skills training.

1. Background for the Training Provider

- The institutional historical background should be provided, stating when the institution was established and location. The purpose for the institution’s establishment, and for whom it was established. The ownership and management of the institution should be indicated.

- The courses previously and currently on offer. Which other courses is the institution planning to offer in the near future? And why?

- Indicate any previously accessed funding under the TEVET Fund or any other financier for any programme that have been funded as well as the total number of trainees trained on such programmes.

- The proposal should provide an overview of the organisational structure, indicating the number of staff that comprises management as well as a pictorial illustration of the organisational structure (organisational chart).

- The capacity of the institution’s physical infrastructure, facilities and equipment should also be highlighted for each programme on offer. For example, institutions proposing to offer poultry production should indicate the capacity of their institution’s poultry house.

Registration and affiliation of statutory bodies and associations such as TEVETA. One of the access criteria for accessing the funding is that the institution must be a TEVETA registered training provider. A valid copy of the institution’s TEVETA issued registration certificate must be included in the proposal. Only after this requirement is met, will the other requirements be evaluated.

2. SWOT Analysis

A SWOT analysis of the organisation should be explained in the proposal. The internal strengths and weaknesses of an institution, and external opportunities and threats faced by the institution must be highlighted, especially those relating to skills training.
3. **Background Information for the Employer**

   The company must be registered under the Companies Act Cap 388 of the Laws of Zambia and operating in the formal sector in Zambia.

   The employer should provide a training needs analysis (TNA), which details the training requirements of their employees. The employer should demonstrate how the proposed skills requirements will benefit the company and how they will lead directly to increased productivity or lowering the cost of production.

   The company should be contributing to the SDF through the Skills Development Levy in accordance with the Skills Development Levy Act No. 46 of 2016.

   The company will determine the content and duration of the training as well as post training evaluation report.

   In the case where the employer is able to provide in-company training, the training will be supported provided it is in line with the TEVET Act No. 13 of 1998 and the amendment Act No. 11 of 2005 as stated in (1) above.

4. **Proposed Programme and its Objectives**

   The purpose for the proposal should be stated clearly. The programme the institution and employer are proposing to undertake should be clearly indicated, as well as the number of employees the employer proposes to be trained in the indicated programme or course. The objectives which the institution and employer intend to achieve or wants to meet through the proposed training should be clearly defined.

5. **Training Needs Analysis**

   A Training Needs Analysis should be carried out to identify the existing skills gaps and determine the type of training that will effectively assist in closing the skills gaps. This is the main reason why the institution and employer are proposing the training. The analysis should justify that once the target group gets the training, they will be able to use the skill and take advantage of employment/job opportunities, increased efficiencies, productivity and effectiveness due to the enhanced skills. The relevance of the programme must be clearly highlighted.

6. **Memorandum of understanding**

   The institution and employer should sign a Memorandum of Understanding (MoU) stating the obligations and rights of each parties.

7. **Methodology**

   The methodology the institution will use in conducting the training should be outlined. The organisation and structure, programme content and how it will be delivered to the learners should be stated. The mode of learner assessment and evaluation should also be indicated. Phasing and interrelations, milestones and delivery dates for program reports.
8. **Expected Outcomes**

The outcomes the institution expects to accomplish at the training period should be stated. An example of expected accomplishments may be how many employees the institution expects to successfully train by the end of the programme and the effect to the employer and employees.

9. **Budget**

All proposals should include a budget for the courses proposed to be offered. Training material costs, instructor and administrative costs, should be itemised and the total cost of training programme should be indicated clearly.

10. **Activity and Time Schedules**

- An Activity Schedule is very important because it gives guide to the timeline of the programme. It shows the proposed main activities of the assignment, content and duration as well as the level involvement of the proposed professional staff to deliver the training.
- It must be properly filled in and signed. An unsigned activity schedule will render your proposal unsuccessful. Please always use the Activity Schedule template provided for in the terms of reference.

11. **Curriculum Vitae**

- The Curriculum Vitae is very important. The institutions should submit Curriculum Vitae of the key staff (instructors) who will provide the proposed training.
- The submitted Curriculum Vitae should indicate the qualifications of the trainer and the qualifications must be relevant for the programme proposed. For example, an instructor proposed to provide training in electrical must have an electrical qualification. Such an instructor cannot provide training in accounting programme.
- The submitted Curriculum Vitae should be signed, as unsigned Curriculum Vitae will render the proposal invalid. Please always use the CV template provided for in the terms of reference.

**Cover letter**

Finally, all proposals must be accompanied by a cover letter addressed to the Director General. This is a response to the invitation for proposals or bids. The letter should be signed by an authorised officer, as an unsigned cover letter will render the proposal invalid.
CHECK LIST ON KEY CONTENTS REQUIRED IN THE TERMS OF REFERENCE

- Copy of valid TEVETA Registration certificate for Training provider and attached
- Copy of Valid company registration certificate for the employer and attached
- Cover letter for the proposals and dully signed by authorised officer attached
- Five (5) copies for each proposal
- Fully signed Curriculum Vitae (Template used) for key staff relevance to the program attached
- Signed detailed activity schedule (Template used) properly done and attached
- A detailed budget for the proposed program attached
- Proposed programme clearly indicated
- Employer Human Resource Development Plan attached
- A heading for Training Needs Analysis (TNA) clearly indicated and outlined
- Employer contributing to the Skills Development levy and copy of any ZRA receipt attached
- Memorandum of Understanding (MoU) copy signed and attached